

MINUTES

UNIVERSITY OF SOUTHERN INDIANA BOARD OF TRUSTEES

July 14, 2022

The University of Southern Indiana Board of Trustees met on Thursday, July 14, 2022, in the Griffin Center on campus. Present were Chair Ronald D. Romain '73 and Trustees W. Harold Calloway; Liam H. Collins '23; John M. Dunn; Daniel M. Fuquay; Christine H. Keck; Christina M. Ryan and Kenneth L. Sendelweck '76. Trustee Jeffrey L. Knight was absent. Also in attendance were President Ronald S. Rochon; Provost Mohammed Khayum; Vice President for Finance and Administration Steven J. Bridges '89 M'95; Vice President for Marketing and Communications Kindra L. Strupp; Vice President for Development David A. Bower; Vice President for Student Affairs Khalilah Doss; Chief Government and Legal Affairs Officer Aaron C. Trump; and Faculty Senate Chair Kimberly J. Delaney.

Chair Romain called the meeting to order at 10:11 a.m.

SECTION I – GENERAL AND ACADEMIC MATTERS

A. APPROVAL OF MINUTES OF MAY 5, 2022, MEETING

On a motion by Ms. Keck, seconded by Mr. Fuquay, the minutes of the May 5, 2022, meeting of the Board of Trustees were approved.

B. ESTABLISHMENT OF NEXT MEETING DATE AND LOCATION

Mr. Romain called on Vice President Strupp, who reported the next meeting of the Board of Trustees is scheduled for Thursday, September 1, 2022, on campus in the Griffin Center.

C. PRESIDENT'S REPORT

Chair Romain called on President Rochon for his report. On May 26, while in Denver, Colorado for the Division II Softball Championship games, USI's own Mackenzie Bedrick was awarded the Elite 90 award. Mackenzie had the highest GPA among ALL the young women competing in the DII college world series, a 4.0 nursing major. President Rochon stated this was yet another proud moment for USI and a testament to the reality of USI's Division I academic and athletic abilities.

From Denver, President Rochon traveled to Chicago to serve as a panelist at the North American Society for Sport History's (NASSH) 50th Year Anniversary and BIPOC Scholars Symposium. The purpose of NASSH is to promote, stimulate, and encourage the study of the history of sports; encourage scholarly writing about sports history; and cooperate with local, national, and international organizations that have the same purpose.

July 1 was the first official day of the University of Southern Indiana's membership in the NCAA Division I Ohio Valley Conference (OVC). Six men's sports and eight women's sports will begin to play in the OVC starting Fall 2022 while the University works towards its move to Division I membership. Additionally, the OVC announced on July 6, an innovative partnership with the Horizon League to combine the men's tennis membership of the two conferences to ensure NCAA championship access under the umbrella of the Horizon League competition. USI has accepted an invitation from the Horizon League for conference affiliation in NCAA Division I Men's Tennis beginning in 2022-23. The league hosts 11 member institutions located throughout the Midwest's major metropolitan cities and is split into two divisions, North and South. USI's Screaming Eagles will compete in the South Division. In May, USI also accepted an invitation from the Summit League Conference for affiliation in NCAA Division I Men's and Women's Swimming and Diving and Men's Soccer beginning also in Fall 2022.

Beth Young, instructor in Food and Nutrition, and two student organizations on campus are using the "power of plants" to engage with the community and educate others on the importance of nutrition and wellness. Recently, Food and Nutrition and the Southern Roots Student Growers student organizations worked together on several projects in the community, their latest being indoor Tower Gardens with a variety of starter plants for the Cedar Hall Community Gardens. This community garden will not only provide access to fresh foods for the

underserved but also increases the physical activity of the children and volunteers tending the gardens and can improve mental health.

Indiana Business Journal will publish its inaugural Indiana 250 publication. On July 21, President Rochon and the other 249 honorees as "250 Most Influential Business Leaders in Indiana" will be recognized by Governor Eric Holcomb in Indianapolis.

President Rochon directed the Trustees to an invitation in their handouts to the Cultural Diversity Welcome Reception that will be held on Thursday, August 18, from 2-3 p.m. in Carter Hall. This event is one of many sponsored by the USI Multicultural Center designed to help new students and their family members build bridges and friendships within the USI community while emphasizing academic excellence. It is a fun and exciting way to begin college in an informal setting with faculty, staff, returning students, alumni, trustees, and University staff. We welcome Trustee participation in this event.

President Rochon called on Provost Mohammed Khayum for an update on enrollment. With five weeks remaining before classes begin on August 22, the campus community is engaged in concerted efforts to continue enrolling admitted students. Admitted students are being contacted regularly by enrollment services staff, and messages customized by academic major are being sent by the Colleges, University Division, and the advising centers. These outreach efforts are also aimed at identifying admitted students who have decided to attend other institutions.

Based on current information, the new freshman class is expected to be slightly larger than the Fall 2021 class. Graduate enrollment of continuing and new graduate students is also expected to be higher in Fall 2022 compared to Fall 2021. However, the number of undergraduate transfer students is expected to be lower in Fall 2022 and while this year USI is witnessing its highest Spring to Fall retention rate, 84 percent at the present time, our overall headcount will likely be lower in Fall 2022 as the number of continuing undergraduate students reached its lowest level in the past five years. This was due to the reduction in the sizes of the new freshmen classes between 2017 and 2020, as well as increases in four-year graduation rates from 26 to 37 percent in the most recent five years.

As we come to the end of this enrollment cycle during the next five weeks, USI will be examining the impact of the addition of an enrollment deposit this year as well as the impact of a financial aid optimization initiative over the past six months.

As USI continues in the second year of implementing the test-optional admissions policy, current data indicates an increase in the proportion of students who were admitted with test scores from 46 percent in Fall 2021 to 49 percent in Fall 2022. For the Fall 2021 class, of the students who were admitted with test scores, 89 percent returned in the Spring 2022 semester, and of those who were admitted without test scores, 82 percent returned in Spring 2022. USI will monitor the fall-to-fall retention rates of these two groups at the end of the fourth week of classes in the Fall 2022 semester.

President Rochon welcomed Dr. Kim Delaney, Associate Professor of Biology and Faculty Senate Chair, and asked her for a report from Faculty Senate. Dr. Delaney began by thanking the Board of Trustees and the USI administration on behalf of the Senate for their hard work and dedication in seeing USI through the pandemic thus far. Senate looks forward to continuing its strong communication and relationship with the Board and the administration as USI moves forward in the new world the pandemic has created. The Senate recognizes the fundamental role faculty plays in the instruction of and investment in our biggest resource, our students. USI currently has an ad hoc committee of dedicated faculty working over the summer to consider the faculty review and feedback process. Dr. Delaney stated the faculty appreciate the support this effort has received from the Provost's Office and conveyed how important it is to faculty to have consistent and substantive feedback throughout all stages of their careers, so they can continue to grow and invest in USI's mission to educate its students. Faculty are working throughout the summer on scholarship, course development, and continued efforts to recruit top-notch students to USI. She concluded by noting the Senate will reconvene in August to continue their work in identifying ways to work with the Administration for the future success of USI.

President Rochon called on Vice President for Student Affairs, Khalilah Doss, to give the SGA report on behalf of Taegan Garner who is currently out of the country. Dr. Doss read the report as written by Student Government Association President Taegan Garner '23. "Trustees - I wish that I could be with you all today, but I am currently adventuring overseas. As you must know, summer is a much quieter time, but my team and I have managed to make the most of it. We have been working amongst ourselves and with the Dean of

Students Office to prepare for the upcoming year. Many logistics are being finalized before our official return to campus. Dean Hammat, Britney Orth, Laurie Berry, and Heather Dill have been meeting with members of the executive board, and myself to make sure we optimize our time and resources.

This year, we have many goals, but our current focus is trying to revitalize campus culture and inclusion. COVID-19 changed the student experience in so many ways. Campus traditions and culture suffered, and now is the time to improve and enhance the student experience. We want to create an environment where students feel connected to all aspects of campus, so students can take that connection and translate it into passion for their university. Passionate students are successful students, so it is important that we instill a sense of community and belonging in our students.

One of the ways we are starting to try and implement this goal is by planning a big event for Welcome Week where students can have fun, be directed to resources, and immerse themselves in campus life. Many of the details are still being finalized, but I am excited to share the results of this event at the next meeting.

Overall, I am very excited and exceedingly optimistic about this upcoming year. I have a wonderful executive team and an eager general assembly, who are ready to create an inclusive, accessible, and responsive student government. I look forward to working with everyone here and sharing my team's success over this next year."

SECTION II – FINANCIAL MATTERS

A. APPROVAL OF MISCELLANEOUS FEES FOR 2022-2023

Mr. Romain called on Vice President Bridges to review the miscellaneous fees to be approved for 2022-2023. Mr. Bridges directed the Trustees to Exhibit II-A, a list of miscellaneous fees recommended for approval for the 2022-2023 academic year. Miscellaneous fees are non-mandatory meaning they are paid by some, but not all students based on the program, course, or activities they undertake. Mr. Bridges explained there are a total of seven fee changes to review this year. USI is requesting approval to assess the Athletics Fee of \$60 per semester as part of its move to Division I as presented to the Board in the proposal plan. USI is also requesting the removal of the Late Registration Fee for Week 1 of \$50 and the Late Registration Beginning Week 2 Fee of \$150 as these are no longer necessary. Historically the fees were to incentivize students to register earlier to assist in improving their success and to assist in managing class sizes and sections. These enrollment concerns are uncommon in today's model where student registrations are timelier and instead provide a barrier to enrollment. The final four changes are related to the assessment of the Transportation Fee. USI is requesting the simplification of the Transportation Fee from a graduated fee to a flat fee. This would include the removal of the 3 or fewer credit hour fee of \$90, the greater than 3 less than 8 hours fee of \$120, and the 8 or more credit hour fee to a simple \$145 per semester fee. Ninety percent of the students from Fall 2021 and Spring 2022 already pay this amount so this simplification has limited impact but greater efficiency in fee assessment and a more understandable and predictable fee for our students.

On a motion by Mr. Dunn, seconded by Ms. Ryan, the Miscellaneous Fees for 2022-2023 were approved.

B. REVIEW OF SCHEDULE OF STUDENT FEES AND OTHER MANDATORY FEES FOR 2022-2023

Chair Romain called on Vice President Bridges for a review of the mandatory student fees for 2022-2023. Mr. Bridges directed the Trustees to Exhibit II-B, a summary of the student fees and other mandatory fees approved by the Board of Trustees at the June 10, 2021, special meeting. The 2022-2023 total hourly rate was approved at that previous meeting but the specific allocations to the mandatory fee categories such as contingent, academic facilities, student services, and technology fees were developed as part of the basis for the budgeting process. This information is provided for reference purposes only and no approval is required for this meeting.

C. APPROVAL OF ANNUAL OPERATING BUDGET

Chair Romain called on Vice President Bridges for a report. Mr. Bridges introduced Associate Vice President for Finance and Administration, Mary Hupfer, to present the 2022-2023 Current Operating Budget for approval. Ms. Hupfer began by reviewing the 2022-2023 state appropriation which totaled \$63.9 million, of which available new funding was \$230,814.

Ms. Hupfer reviewed the major revenue classifications, including state appropriation (53.7%); student fees (38.3%); other income (8%); and noted the historical comparison by percentage shows an increasing reliance on state appropriation. The uses of funding for 2022-2023 were primarily faculty and staff compensation increases including:

- Salary and merit increase
- Promotions
- Reclassifications
- Market adjustments
- Equity adjustments

She referred the Trustees to Exhibit II-C and reviewed the major expense classifications of Personal Services and Supplies and Expense noting the two classifications encompass the majority of expenses for the current operating budget.

Expenditures by function include:

- Instruction (47.8%)
- Administration and General (14.7%)
- Operation and Maintenance (13.2%)
- Student Services (9.3%)

- Institutional Student Aid (10%)
- Academic Support (5%)

Ms. Hupfer concluded her report by recommending approval of the Current Operating Budget for 2022-2023 of \$119,029,665.

On a motion by Mr. Calloway, seconded by Ms. Ryan, the annual operating budget for 2022-2023 was approved.

D. APPROVAL OF AUTHORIZATION OF FINANCIAL AID AWARDS

Mr. Romain called on Provost Khayum for approval of the Authorization for Financial Aid Awards. Dr. Khayum stated pursuant to Indiana Code 21-15-2-1 which provides for awarding financial aid to students from existing resources, the University of Southern Indiana Board of Trustees delegates to the President of the University of Southern Indiana the responsibility to approve financial aid recommendations for students within the 2022-2023 budgetary capabilities.

On a motion by Mr. Sendelweck, seconded by Ms. Keck, the Authorization of Financial Aid Awards was approved.

E. APPROVAL OF THE RESOLUTION AUTHORIZING THE SALE OF STUDENT FEE BONDS SERIES O

Mr. Romain called on Vice President Bridges for a report. Mr. Bridges explained USI is asking the Board to approve a resolution that will allow the University to assist the State of Indiana and its taxpayers in reducing debt costs. Series K-1 was issued in 2012 for \$12.3 million and used to fund the Teaching Theatre, however, \$6.73 million will be callable on October 1, 2022. Current market conditions are showing that the 4% coupon bonds now could be refunded to generate savings in the range of 13% or \$1.2 million depending upon rates at the time of the deal and a net present value savings of 6% and \$411,527. These savings are well above the 3% net present value minimum savings target used by the State of Indiana. A Request for Proposal was sent on June 22 to nine banks, and all responded by the due date on July 8 which confirms this is an attractive deal for financial institutions in terms of dollar level and length of time. Those responses are currently being evaluated.

USI is reviewing the \$9.8 million in Series L-3 but it appears that refunding may not be possible economically. Although less likely, USI asks for Trustee approval in the resolution today in the case that becomes feasible. The rate market is changing rapidly so being prepared could be beneficial.

The State may agree to accelerate these bond payments given the strong cash position of the state of Indiana. However, that will be subject to final approval by the Indiana Finance Authority. This State entity has been interested in this in the past when State cash balances are higher which is the case today.

The benefits of the acceleration approach are:

- 1) Increased cashflow savings overall to the State
- 2) Shortening the duration should improve the loan interest rate, improving overall economics
- 3) Helps USI pay down debt faster

Trustee approval of the resolution in Exhibit II-D will allow USI to move forward in this process.

On a motion by Ms. Keck, seconded by Ms. Ryan, the Resolution Authorizing the Sale of Student Fee Bonds Series O was approved.

F. UPDATE ON CURRENT CONSTRUCTION PROJECTS

Chair Romain called on Vice President Bridges, who introduced Director of Facility Operations and Planning Jim Wolfe for a report on the status of current construction projects. He referred the Trustees to Exhibit II-E for a list of projects and a summary of the cost and funding sources for each project.

SECTION III - PERSONNEL MATTERS

A. REPORT OF THE PRESIDENTIAL COMPENSATION AND EVALUATION COMMITTEE

Chair Romain called on Trustee Keck, Chair of the Presidential Compensation and Evaluation Committee, for a report. Trustee Keck began by thanking Trustees Knight and Ryan for their work with her on the Presidential Compensation and Evaluation Committee. The committee has provided their feedback to the rest of the body, including expressing significant appreciation for Dr. Rochon's excellent leadership and engagement on multiple important fronts this past year. Trustee Keck noted there is no action to be taken on this item and welcomed remarks from Chair Romain.

Mr. Romain announced an excellent evaluation was delivered to the President; and explained the 360-degree process that considers feedback from campus community constituents, including students, in the final report. This year marks the first year of the evaluation process adopted by the Trustees at the January 2022 meeting, with the formation of the Presidential Compensation and Evaluation Committee. He commended the committee for their work in developing the written process, timeline, and formalized method that will be carried on going forward. Chair Romain thanked Dr. Rochon for the excellent year USI experienced, in meeting new opportunities and overcoming challenges including the move to Division I athletics, cultivating relationships with our State officials, and raising USI's visibility at the Statehouse.

Dr. Rochon expressed appreciation to the committee and all the Trustees for their engagement in this process and for the adoption and implementation of a best practice for the University in perpetuity.

B. REPORT ON FACULTY, ADMINISTRATIVE, AND STAFF RETIREMENTS

Chair Romain called on Provost Khayum who reviewed the following retirements.

Associate Dean of Pott College of Science, Engineering, and Education and Professor of Teacher Education Bonnie L. Beach, in accordance with the regular retirement policy, will retire effective December 23, 2022, after 10 years of service.

Administrative Clerk, Undergraduate Admissions Jean C. Broyles retired on May 14, 2022, after 20 years of service.

HVAC Operator McCoy Kemmerlin Jr. retired on May 11, 2022, after 10 years of service.

Instructor in Mathematics Sarah H. Kleinknecht, in accordance with the revised retirement policy, will retire effective July 1, 2023, after 20 years of service, including leave with pay from January 1, 2023, to May 9, 2023.

Instructor in Food and Nutrition Elizabeth A. Walker Ramos, in accordance with the regular retirement policy, will retire effective December 23, 2022, after 10 years of service.

Professor of Education Clarissa A. Willis, in accordance with the regular retirement policy, will retire effective May 8, 2023, after 10 years of service.

C. APPROVAL OF EMERITUS STATUS

Mr. Romain called on Provost Khayum, who recommended approval of emeritus titles.

On a motion by Ms. Ryan, seconded by Mr. Calloway, the following titles were approved.

Associate Dean Emerita of Pott College of Science, Engineering, and Education and Professor Emerita of Teacher Education Bonnie L. Beach

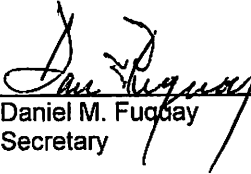
Instructor Emerita in Mathematics Sarah H. Kleinknecht

Instructor Emerita in Food and Nutrition Elizabeth A. Walker Ramos

Professor Emerita of Education Clarissa A. Willis

There being no further business, the meeting was adjourned at 10:51 a.m.

Respectfully submitted,



Daniel M. Fucay
Secretary

MISCELLANEOUS FEES FOR 2022-23

1. Laboratory and Miscellaneous Fees

<u>Fee Name</u>	<u>2022-23 Fee</u>	<u>2021-22 Fee</u>	<u>Effective Date</u>	<u>Last Changed</u>
Application Fee	40.00	40.00	08/22/22	08/20/12
Assessment Fee	150.00	150.00	08/22/22	08/24/15
Athletics Fee **	60.00	0.00	08/22/22	
Audit Fee (plus applicable lab fee)	50.00	50.00	08/22/22	08/22/16
Computer Science Program Fee*	75.00	75.00	08/22/22	08/21/17
Counseling Service Fee	55.00	55.00	08/22/22	08/24/20
Departmental Challenge Exam Fee*	50.00	50.00	08/22/22	08/24/20
Departmental Exams Fee	25.00	25.00	08/22/22	08/22/16
Engineering Undergraduate Program Fee*	75.00	75.00	08/22/22	08/24/15
Enrollment Fee	150.00	150.00	08/22/22	08/22/16
Health Informatics Program Fee*	50.00	50.00	08/22/22	08/21/17
Health Professions Insurance	20.00	20.00	08/22/22	08/20/12
Housing Living Learning Community Fee	15.00	15.00	08/22/22	08/20/12
Housing Student Activity Fee	25.00	25.00	08/22/22	08/20/12
International Student Fee	200.00	200.00	08/22/22	08/20/18
Laboratory Fee (College of Science and Engineering)	75.00	75.00	08/22/22	08/24/15
Laboratory Fee (all other colleges)	50.00	50.00	08/22/22	08/20/12
Late Registration Fee Week 1	0.00	50.00	08/22/22	08/22/16
Late Registration Fee Beginning Week 2	0.00	150.00	08/22/22	08/22/16
Matriculation Fee (all new and transfer students)	175.00	175.00	08/22/22	08/22/16
Nursing DNP Program Fee*	150.00	150.00	08/22/22	07/01/14
Nursing Program Fee (BSN)*	40.00	40.00	08/22/22	07/01/14
Nursing Program Fee (MSN)*	100.00	100.00	08/22/22	07/01/14
Occupational Therapy Clinical Fee	75.00	75.00	08/22/22	08/20/12
Occupational Therapy Program Fee (MSOT)*	100.00	100.00	08/22/22	07/01/14
Online Learning Fee	50.00	50.00	08/22/22	08/30/99
Online Learning Non-Resident Delivery Fee*	50.00	50.00	08/22/22	08/24/15
Payment Plan - Late Fee	50.00	50.00	08/22/22	08/20/18
Payment Plan - Special Arrangement Fee	25.00	25.00	08/22/22	08/23/21
Prior Learning Assessment Fee	250.00	250.00	08/22/22	08/24/20
Respiratory Therapy Advanced Life Support Fee	100.00	100.00	08/22/22	09/02/97
Respiratory Therapy Program Fee*	50.00	50.00	08/22/22	08/19/19
Social Work Program Fee*	50.00	50.00	08/22/22	08/21/17
Special Course Fee (varies by course; maximum amount)	350.00	350.00	08/22/22	08/21/17
Student Activity Fee	100.00	100.00	08/22/22	08/22/16
Study Abroad Fee	300.00	300.00	08/22/22	08/22/16
Transcript Fee	50.00	50.00	08/22/22	08/22/16
Transportation Fee **	145.00		08/22/22	
8 or more credit hours per semester		145.00		08/23/21
>3 and <8 credit hours per semester		120.00		08/23/21
3 or fewer credit hours		90.00		08/23/21

* per credit hour

** per semester

SCHEDULE OF STUDENT FEES AND OTHER MANDATORY FEES
2022-2023

STUDENT FEES 2022-23
(per semester credit hour)

	<u>UNDERGRADUATE</u>		<u>GRADUATE</u>	
	<u>Resident</u>	<u>Non-Resident</u>	<u>Resident</u>	<u>Non-Resident</u>
Contingent	\$165.36	\$165.36	\$303.91	\$303.91
Academic Facilities	75.40	75.40	75.40	75.40
Student Services	29.75	29.75	29.75	29.75
Technology	10.00	10.00	10.00	10.00
Non-Resident		401.48		401.80
	<hr/>	<hr/>	<hr/>	<hr/>
Total	\$280.51	\$681.99	\$419.06	\$820.86

Prior Year Student Fees for Comparison

STUDENT FEES 2021-22
(per semester credit hour)

	<u>UNDERGRADUATE</u>		<u>GRADUATE</u>	
	<u>Resident</u>	<u>Non-Resident</u>	<u>Resident</u>	<u>Non-Resident</u>
Contingent	\$153.81	\$153.81	\$288.62	\$288.62
Academic Facilities	82.80	82.80	82.80	82.80
Student Services	28.35	28.35	28.35	28.35
Technology	10.00	10.00	10.00	10.00
Non-Resident		392.93		392.94
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Total	\$274.96	\$667.89	\$409.77	\$802.71

OTHER MANDATORY FEES

University Services Fee

8 or more credit hours per semester	\$30.00
More than 3 and fewer than 8 credit hours per semester	\$22.75
3 or fewer hours per semester	\$10.00

The University Services Fee amounts shown above are for 2022-2023

CURRENT OPERATING BUDGET SUMMARY

	<u>Approved Budget 2021-2022</u>	<u>Budget Change</u>	<u>Proposed Budget 2022-2023</u>
INCOME			
State Appropriation - Operating	48,210,149	2,827,874	51,038,023
State Appropriation - Line Item	236,153	319,327	555,480
State Appropriation - Fee Replacement	14,377,159	(2,059,871)	12,317,288
Student Fees	47,686,042	(2,072,526)	45,613,516
Other Income	7,359,698	1,226,172	8,585,870
Fund Balance	929,650	(10,162)	919,488
TOTAL	118,798,851	230,814	119,029,665
MAJOR EXPENSE CLASSIFICATION			
Personal Services	83,672,540	1,917,161	85,589,701
Budget Reduction	(4,666,317)	163,967	(4,502,350)
Net Personal Services	79,006,223	2,081,128	81,087,351
Supplies and Expense	36,177,574	(2,330,416)	33,847,158
Budget Reduction	(773,340)	476,520	(296,820)
Net Supplies and Expense	35,404,234	(1,853,896)	33,550,338
Repairs and Maintenance	2,276,276	4,715	2,280,991
Capital Outlay	2,112,118	(1,133)	2,110,985
TOTAL	118,798,851	230,814	119,029,665
FUNCTIONAL EXPENDITURE CLASSIFICATION			
Instruction	58,811,799	538,621	59,350,420
Budget Reduction	(3,469,857)	967,481	(2,502,376)
Net Instruction	55,341,942	1,506,102	56,848,044
Academic Support	6,235,104	(14,455)	6,220,649
Budget Reduction	(475,579)	186,079	(289,500)
Net Academic Support	5,759,525	171,624	5,931,149
Student Services	10,375,937	1,127,338	11,503,275
Budget Reduction	(296,516)	(122,447)	(418,963)
Net Student Services	10,079,421	1,004,891	11,084,312
Operation and Maintenance of Plant	16,730,115	30,460	16,760,575
Budget Reduction	(419,405)	(626,552)	(1,045,957)
Net Operation and Maintenance of Plant	16,310,710	(596,092)	15,714,618
Administration and General	17,987,770	147,231	18,135,001
Budget Reduction	(778,300)	235,926	(542,374)
Net Administration and General	17,209,470	383,157	17,592,627
Institutional Student Aid	14,097,783	(2,238,868)	11,858,915
TOTAL	118,798,851	230,814	119,029,665

	<u>Approved Budget 2021-2022</u>	<u>Budget Change</u>	<u>Proposed Budget 2022-2023</u>
FUNCTION BY MAJOR EXPENSE CLASSIFICATION			
INSTRUCTION			
Personal Services	52,613,602	649,998	53,263,600
Budget Reduction	<u>(2,810,306)</u>	<u>604,750</u>	<u>(2,205,556)</u>
Net Personal Services	49,803,296	1,254,748	51,058,044
Supplies and Expense	5,039,829	(112,942)	4,926,887
Budget Reduction	<u>(659,551)</u>	<u>362,731</u>	<u>(296,820)</u>
Net Supplies and Expense	4,380,278	249,789	4,630,067
Repairs and Maintenance	510,136	1,565	511,701
Capital Outlay	<u>648,232</u>	<u>0</u>	<u>648,232</u>
TOTAL INSTRUCTION	55,341,942	1,506,102	56,848,044
ACADEMIC SUPPORT			
Personal Services	3,300,803	(15,120)	3,285,683
Budget Reduction	<u>(466,847)</u>	<u>177,347</u>	<u>(289,500)</u>
Net Personal Services	2,833,956	162,227	2,996,183
Supplies and Expense	1,599,690	665	1,600,355
Budget Reduction	<u>(8,732)</u>	<u>8,732</u>	<u>0</u>
Net Supplies and Expense	1,590,958	9,397	1,600,355
Repairs and Maintenance	419,982	0	419,982
Capital Outlay	<u>914,629</u>	<u>0</u>	<u>914,629</u>
TOTAL ACADEMIC SUPPORT	5,759,525	171,624	5,931,149
STUDENT SERVICES			
Personal Services	8,525,276	1,142,420	9,667,696
Budget Reduction	<u>(262,758)</u>	<u>(156,205)</u>	<u>(418,963)</u>
Net Personal Services	8,262,518	986,215	9,248,733
Supplies and Expense	1,746,803	(15,999)	1,730,804
Budget Reduction	<u>(33,758)</u>	<u>33,758</u>	<u>0</u>
Net Supplies and Expense	1,713,045	17,759	1,730,804
Repairs and Maintenance	74,613	2,800	77,413
Capital Outlay	<u>29,245</u>	<u>(1,883)</u>	<u>27,362</u>
TOTAL STUDENT SERVICES	10,079,421	1,004,891	11,084,312
OPERATION AND MAINTENANCE OF PLANT			
Personal Services	6,453,956	24,011	6,477,967
Budget Reduction	<u>(408,535)</u>	<u>(637,422)</u>	<u>(1,045,957)</u>
Net Personal Services	6,045,421	(613,411)	5,432,010
Supplies and Expense	8,766,448	6,449	8,772,897
Budget Reduction	<u>(10,870)</u>	<u>10,870</u>	<u>0</u>
Net Supplies and Expense	8,755,578	17,319	8,772,897
Repairs and Maintenance	1,114,286	0	1,114,286
Capital Outlay	<u>395,425</u>	<u>0</u>	<u>395,425</u>
TOTAL OPERATION AND MAINTENANCE OF PLANT	16,310,710	(596,092)	15,714,618

	<u>Approved Budget 2021-2022</u>	<u>Budget Change</u>	<u>Proposed Budget 2022-2023</u>
ADMINISTRATION AND GENERAL			
Personal Services	12,778,903	115,852	12,894,755
Budget Reduction	<u>(717,871)</u>	<u>175,497</u>	<u>(542,374)</u>
Net Personal Services	12,061,032	291,349	12,352,381
Supplies and Expense	4,927,021	30,279	4,957,300
Budget Reduction	<u>(60,429)</u>	<u>60,429</u>	<u>0</u>
Net Supplies and Expense	4,866,592	90,708	4,957,300
Repairs and Maintenance	157,259	350	157,609
Capital Outlay	<u>124,587</u>	<u>750</u>	<u>125,337</u>
TOTAL ADMINISTRATION AND GENERAL	17,209,470	383,157	17,592,627
INSTITUTIONAL STUDENT AID			
Supplies and Expense	<u>14,097,783</u>	<u>(2,238,868)</u>	<u>11,858,915</u>
TOTAL INSTITUTIONAL STUDENT AID	14,097,783	(2,238,868)	11,858,915
TOTAL BUDGET	118,798,851	230,814	119,029,665

**RESOLUTIONS OF THE
UNIVERSITY OF SOUTHERN INDIANA BOARD OF TRUSTEES
AUTHORIZING THE ISSUANCE AND SALE OF
UNIVERSITY OF SOUTHERN INDIANA STUDENT FEE BONDS, SERIES O
FOR THE PURPOSE OF REFUNDING CERTAIN PRIOR DEBT
AND CERTAIN RELATED ACTIONS**

WHEREAS, the University of Southern Indiana, a body corporate and politic organized and existing under the laws of the State of Indiana (the “University”) is authorized under various statutes to issue bonds and otherwise incur indebtedness or obligations for the purpose of financing, acquiring, constructing, expanding, renovating, rehabilitating, equipping and furnishing various facilities of the University; and

WHEREAS, the University is authorized to issue student fee bonds under Indiana Code 21-34-6 through 10 and Indiana Code 5-1-5 (collectively, the “Act”), to issue bonds secured by student fees, for the purpose of financing and refinancing educational facilities authorized under the Act; and

WHEREAS, the University has previously entered into a Trust Indenture, dated as of November 1, 1985, as subsequently amended and supplemented (the “Indenture”), which authorizes the University to issue additional student fee bonds to provide funds for any lawful purpose under the Act, including the refunding of all or a portion of its outstanding student fee bonds; and

WHEREAS, the University now desires to: (i) authorize the refunding, in whole or in part, of certain outstanding student fee bonds set forth in Exhibit A attached hereto (the “Refunded Bonds”) in order to generate debt service savings and (ii) to pay any costs of issuance and other costs incidental to the issuance of such student fee bonds; and

WHEREAS, the purpose stated in clause (i) of the preceding paragraph is referred to herein collectively as the “Refunding”; and

WHEREAS, the Treasurer of the University (the “Treasurer”) has obtained or will obtain all necessary approvals from the Indiana General Assembly, the Commission for Higher Education, the State Budget Agency and the Governor of the State of Indiana, as applicable, along with any other approval necessary to implement the Refunding; and

WHEREAS, the Board of Trustees (the “Board”) and the University now desire to authorize and direct the Treasurer or Assistant Treasurer (as defined herein) to approve, when necessary, a form of Thirteenth Supplemental Indenture (the “Supplemental Indenture”), a form of Bond Purchase Agreement (the “Bond Purchase Agreement”), all in connection with the issuance of one or more series of the University of Southern Indiana Student Fee Bond or Bonds, Series O (the “Series O Bonds” or “Bonds”) for the purpose of accomplishing the intent and purposes of this Resolution;

NOW, THEREFORE, BE IT RESOLVED by the Board as follows:

Section 1. The issuance of the Bonds by the University on the terms and conditions set forth in the Supplemental Indenture are hereby authorized. The Bonds shall be designated “University of Southern Indiana, University of Southern Indiana Student Fee Bonds, Series O” (to be completed by the Treasurer with any such appropriate series or sub-series designation), with such additions thereto or deletions therefrom as the officer executing the same shall approve. The Bonds shall be issued in one or more series or sub-series, in an aggregate combined principal amount that does not exceed the amount necessary to defease the Refunded Bonds to be refunded, plus amounts necessary to provide money for debt service reserves (if any), credit enhancement (if any) or other costs incidental to the issuance of the Bonds. The Bonds shall be issued in the forms and upon the terms and conditions, at the rate or rates of interest and in the authorized denominations set forth in the Supplemental Indenture and acceptable to the Treasurer.

Section 2. The Bonds, as issued with such serial or term maturities and redemption features as the executing officers shall approve, shall bear a maximum interest rate not to exceed 3.80%. The interest shall be payable at such intervals as may be provided in the Supplemental Indenture. The final maturity of the Bonds shall not exceed the final maturity date of the latest defeased Refunded Bond. The Bonds shall be sold pursuant to a Bond Purchase Agreement to a bank or financial institution (the “Purchaser”) chosen by the Treasurer upon advice of the University’s financial advisor, Blue Rose Capital Advisors.

Section 3. The Treasurer shall make necessary findings required by statute, on behalf of this Board, that: (i) the Bonds, as issued, shall produce a net savings to the University and (ii) the terms of the Bonds shall not extend beyond the term of the final maturity date of the latest corresponding defeased Refunded Bond for the respective series or sub-series of Bonds.

Section 4. The Supplemental Indenture is approved, in substantially the form as such document may be approved by the Treasurer or Assistant Treasurer. The Chair (the “Chair”) or Vice Chair of the Board (the “Vice Chairperson”) are, and each of them is, hereby authorized to execute and deliver, and the Secretary (the “Secretary”) or the Assistant Secretary of the University (the “Assistant Secretary”) are, and each of them is, hereby authorized to attest the signature of and, if required, to affix, imprint, engrave or otherwise reproduce the corporate seal of the University on the Supplemental Indenture, with any changes in form or substance that the officer executing such document shall approve, such approval to be conclusively evidenced by the execution and delivery thereof.

Section 5. The Bond Placement Agreement is approved in substantially the form as such document may be approved by the Treasurer or Assistant Treasurer. The Chair, Vice Chair or Treasurer, or any of them acting individually, is hereby authorized to execute and deliver the Bond Purchase Agreement, with any changes in form or substance that the officer executing such document shall approve, such approval to be conclusively evidenced by the execution and delivery thereof.

Section 6. The Treasurer or the Assistant Treasurer of the University (the “Assistant Treasurer”) is hereby authorized, to prepare the bond forms, as approved by this Board, required

for use in the issuance of the Bonds, and to cause the same to be executed manually, electronically or by facsimile by the proper officers of the University as provided in the Supplemental Indenture. Upon execution of the Bonds, the Treasurer or the Assistant Treasurer shall deliver the Bonds to the Trustee for authentication and, upon authentication, the Treasurer or the Assistant Treasurer is authorized and directed to deliver the Bonds to the Purchaser thereof upon payment of the purchase price.

Section 7. The Chair, Vice Chair, Treasurer, Assistant Treasurer, Secretary or Assistant Secretary are, and each of them is, hereby authorized and directed to perform any and all further acts, to execute and deliver the Bonds, the Supplemental Indenture, the Bond Purchase Agreement, to execute and deliver any and all further agreements, documents, certificates or instruments (collectively, the “Financing Documents”), or to do any other acts necessary or convenient in order to complete the Refunding contemplated by this Resolution and the other matters referred to herein.

Section 8. The Board hereby authorizes the execution of the Financing Documents in counterparts by the executing officers by Electronic Means (as defined below), all of which counterparts taken together shall constitute one and the same respective instrument. Moreover, the Board acknowledges and agrees that the Financing Documents may be signed and/or transmitted by e-mail or as .pdf documents or using electronic signature technology (e.g., via DocuSign or similar electronic signature technology) (“Electronic Means”) and that such signed electronic record shall be valid and as effective to bind the party so signing as a paper copy bearing such party’s handwritten signature.

Dated this 14th day of July, 2022.

EXHIBIT A

THE REFUNDED BONDS

All or any portion of any of the following series of University of Southern Indiana Student Fee Bonds:

- University of Southern Indiana, University of Southern Indiana Tax-Exempt Student Fee Bonds, Series K-1
- University of Southern Indiana, University of Southern Indiana Student Fee Bond, Series L-3

**Summary
Construction Projects**

July 14, 2022

Projects Recently Completed

HVAC Building Controls Replacement and Programming Upgrades

Project Cost		\$ 1,819,000
HEERF	\$ 1,400,000	
FY22 State Repair and Rehabilitation	\$ 419,000	

Projects Under Construction

UC West Electrical Transformers and Supply Panels Replacement

Project Cost		\$ 1,500,000
FY22 State Repair and Rehabilitation	\$ 500,000	
FY23 State Repair and Rehabilitation	\$ 500,000	
Special Projects	\$ 500,000	

HVAC Various Equipment and Energy Improvements

Project Cost		\$ 723,000
Energy Management Controls Reserve	\$ 300,000	
Special Projects	\$ 253,000	
FY22 State Repair and Rehabilitation	\$ 170,000	

Exterior Signage Replacement

Project Cost		\$ 500,000
Funding Source:		
Parking Reserves	\$ 250,000	
Landscape Improvement Reserves	\$ 250,000	

Atheneum Tile Roof Replacement

Project Cost		\$ 320,000
Funding Source:		
DW Vaughn Endowment	\$ 100,000	
Atheneum Upgrades and Maintenance	\$ 153,871	
New Harmony Project Reserves	\$ 66,129	

Projects In Design

Health Professions Renovation/Addition

Project Cost \$ 30,000,000

Funding Source: Legislative Appropriation - 2019

Wellness Center

Project Costs \$ 11,000,000

Funding Source: Legislative Appropriation - 2019

LEDs for Campus

Project Cost \$ 122,000

Funding Source:

Special Projects	\$	50,000
FY23 State Repair and Rehabilitation	\$	50,000
FY22 State Repair and Rehabilitation	\$	22,000